# Oregon Solutions - Gorge Food Security Coalition

**Declaration of Cooperation**

**Table of Contents**

November 29, 2016

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Snapshot</td>
<td>p1</td>
</tr>
<tr>
<td>Definitions and Approach</td>
<td>p2</td>
</tr>
<tr>
<td>Organization Commitments</td>
<td>p3</td>
</tr>
<tr>
<td><strong>Oregon Solutions</strong> - Ken Bailey and Mark Thomas</td>
<td>p4</td>
</tr>
<tr>
<td><strong>Columbia Gorge Health Council</strong> - Commissioner Karen Joplin</td>
<td>p5</td>
</tr>
<tr>
<td><strong>Community Enrichment for Klickitat &amp; Skamania County</strong> - Linda Williams</td>
<td>p6</td>
</tr>
<tr>
<td><strong>FISH Food Bank</strong> - Marianne Durkan</td>
<td>p7</td>
</tr>
<tr>
<td><strong>Fresh Start Culinary Arts Program</strong> - Vicky Stifter</td>
<td>p8</td>
</tr>
<tr>
<td><strong>Gorge Grown Food Network</strong> - Sarah Sullivan</td>
<td>p9</td>
</tr>
<tr>
<td><strong>Gorge Rural Farmers Market Network</strong> - Hannah Ladwig</td>
<td>p10</td>
</tr>
<tr>
<td><strong>Hood River County Health Department</strong> - Ellen Larsen</td>
<td>p11</td>
</tr>
<tr>
<td><strong>Klickitat County Health Department</strong> - Kevin Barry</td>
<td>p12</td>
</tr>
<tr>
<td><strong>Mid-Columbia Medical Center and Clinics</strong> - Dianne Storby</td>
<td>p13</td>
</tr>
<tr>
<td><strong>North Central Public Health District</strong> - Teri Thalhofer</td>
<td>p14</td>
</tr>
<tr>
<td><strong>North Wasco County School District</strong> - Candy Armstrong</td>
<td>p15</td>
</tr>
<tr>
<td><strong>One Community Health</strong> - Dave Edwards</td>
<td>p16</td>
</tr>
<tr>
<td><strong>Oregon Department of Human Services</strong> - Debra Gilmore</td>
<td>p17</td>
</tr>
<tr>
<td><strong>Oregon Food Bank</strong> - Susannah Morgan</td>
<td>p18</td>
</tr>
<tr>
<td><strong>OSU Extension Service</strong> - Lauren Kraemer</td>
<td>p19</td>
</tr>
<tr>
<td><strong>Providence Health and Services</strong> - Hood River - Jeanie Vieira</td>
<td>p20</td>
</tr>
<tr>
<td><strong>Skyline Hospital</strong> - Robb Kimmes</td>
<td>p21</td>
</tr>
<tr>
<td><strong>Spirit of Grace Church Volunteer Garden</strong> - Debby Chenowith</td>
<td>p22</td>
</tr>
<tr>
<td><strong>The Next Door Inc.</strong> - Janet Hamada</td>
<td>p23</td>
</tr>
<tr>
<td><strong>Washington Gorge Action Programs</strong> - Leslie Naramore</td>
<td>p24</td>
</tr>
</tbody>
</table>
Oregon Solutions Declaration of Cooperation

Gorge Food Security Coalition

November 29, 2016

I. Project Snapshot

The Columbia Gorge Health Council (Coordinated Care Organization) and One Community Health (the region's Federally Qualified Health Center) conducted a survey in 2015 specific to food insecurity. With more than 2,000 responses from throughout the region, this survey demonstrated that 1 in 3 residents worry about running out of food, and 1 in 5 miss meals.

In a region that has relied on the agriculture industry for more than a century, this level of hunger is disconcerting. An informal group of Gorge community members approached Oregon Solutions in late 2015, and following an Oregon Solutions assessment, Governor Kate Brown officially designated this effort an Oregon Solutions project in a March 29, 2016 letter.

Governor Brown appointed Ken Bailey (Vice-President and Shareholder, Orchard View Farms and a Governor's Regional Solutions Committee member) and Mark Thomas (Director of Mission Integration and Spiritual Care, Providence Hood River Memorial Hospital) as co-conveners to lead a team of producers, distributors, social service agencies, health care providers and community members to create a Coalition to cooperatively decrease hunger and increase access to quality food throughout the Columbia River Gorge. Inherent to these goals is strengthening the entire Columbia Gorge food system from producers to consumers.

The Oregon Solutions (OS) project team participants represent a cross-section of the Hood River, Klickitat, Sherman, Skamania and Wasco county communities.

II. Oregon Solutions

Oregon Solutions (OS) is a program of the National Policy Consensus Center at Portland State University. The mission of Oregon Solutions is to develop solutions to community based problems that support sustainable objectives for the economy, the community and the environment and are built through the collaborative efforts of citizens, businesses, government and non-profit organizations. The OS approach integrates and makes efficient use of public and private investments, elevates the visibility of the project and engages communities in creating solutions. The process provides a neutral forum—a place where various interests and stakeholders can come together as parties in a "Project Team," in a manner that is more neutral than a meeting sponsored or hosted by one of the parties at the table.

Through the Oregon Solutions process, collaboration among parties on the Project Team increases and evolves. The intent is to foster and facilitate agreements amongst the parties about which potential actions, or suite of potential actions, may be taken to cumulatively lead to successful project outcomes, including identifying who may be appropriate to take specific actions, how and when. This collaborative work product is documented at the end of the OS process in the Declaration of Cooperation (DoC). The DoC, including the stakeholder commitments, is
considered to be a "living" document that may evolve with the opportunities for committees to amend by unanimous consent from time to time, to represent changing situations often found during project development, until project completion or until suspended by mutual agreement.

III. Project Background/Historical Overview

Food insecurity has been identified as one of the top social/economic needs in the region's Community Health Improvement Plan (CHIP). This plan was created in response to the 2014 Community Health Needs Assessment. This assessment was a collaboration of 17 health-related organizations (hospitals, clinics and health departments), and 23 community organizations (nonprofits, faith organizations, and government agencies) that identified the top health needs in the Columbia Gorge region. Information was gathered from more than 1,100 community members in English and Spanish to complete the first collaborative, comprehensive health needs assessment for the region. Through this work, one of the largest needs identified by community members in the Social Determinants of Health category was food insecurity.

Building on this work, the Columbia Gorge Health Council (Coordinated Care Organization) and One Community Health, (the region's Federally Qualified Health Center) conducted a survey in 2015 specific for food insecurity. With more than 2,000 responses from throughout the region, this survey demonstrated that 1 in 3 residents worry about running out of food, and 1 in 5 miss meals.

IV. Definitions and Approach

The World Food Summit of 1996 defined Food Security as existing "when all people at all times have access to sufficient, safe, nutritious food to maintain a healthy and active life." Commonly, the concept of food security is defined as including both physical and economic access to food that meets people's dietary needs as well as their food preferences.

Food security is built on three pillars:

- Food availability: sufficient quantities of high quality food available on a consistent basis.
- Food access: having sufficient resources to obtain high quality foods for a nutritious diet
- Food use: appropriate use based on knowledge of basic nutrition and care, as well as adequate water, storage capabilities, apparatus for cooking and sanitation.

To address the food insecurity in the Gorge, the Oregon Solutions project team was charged to "create a coalition that will work collaboratively in mapping current services in the food system landscape; identify gaps in the system; and align, identify and/or design new, more effective ways to fill those gaps and serve the entire food system, from producers to consumers." This charge is at once generous and steep, for while it encompasses the original problem to be addressed- to minimize food insecurity- it does so in the form of addressing the broader problem of improving the strength and resiliency of the food system in the Gorge as a whole. The Project Team's work evolved into focusing on gaps that address two interwoven yet distinct challenges: food insecurity, or 'getting food to people experiencing hunger,' and improving the regional food system of the Columbia Gorge.
The Project Team met monthly six times between May and October 2016. A Steering Committee was created and two Workgroups were formed to explore particular areas of interest. A list of gaps in the food system was compiled and prioritized.

The Project Team identified an extensive list of gaps in the food system - everything from crop variation to transportation to education to stigmas - and winnowed the list down to those Coalition members wished to prioritize. The steering committee then sorted the prioritized gaps into two Workgroups, each covering a defined area of work:

- Food System Infrastructure Workgroup
- Direct Service and Engagement Workgroup

These Workgroups serve as a critical creative problem-solving space. Moving forward the Coalition will address the gaps by enhancing existing activities and exploring and implementing new solutions.

Gorge Grown Food Network successfully secured grant funding for a halftime Coalition Program Manager position. Liz Oberhausen, formerly of Oregon Solutions, was hired. Once the Oregon Solutions phase ends, at the Declaration of Cooperation signing ceremony, she will be the lead staff person for the Coalition.

V. Commitments

The goals and aspirations represented in the following pages form a public statement of intent to participate in the project, 'to strive to identify opportunities and solutions whenever possible, to contribute assistance and support within resource limits, and to collaborate with other team members to cooperatively decrease hunger and increase access to quality food throughout the Columbia River Gorge.'

Team members acknowledge that the best solutions depend upon the cooperation by all entities at the table. Accordingly, they recognize that each party has a unique perspective and contribution to make and legitimate interests that need to be taken into account for the project's success.

The Oregon Solutions process and the Declaration of Cooperation represent the goals and aspirations of the stakeholders which participated in the Oregon Solutions process for the Gorge Food Security Coalition Project. These goals and aspirations are necessary to maintain the involvement of the project stakeholders, to provide a mechanism for each stakeholder to continue to actively participate, and to serve as a roadmap to guide us towards successful creation of this Coalition. The Coalition will play a pivotal role in implementing a variety of meaningful outcomes in the months and years ahead.
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Oregon Solutions

Oregon Solutions was tasked by the Governor to assist the co-conveners in managing this project team and providing a neutral forum in which team members could work productively together.

Oregon Solutions commits to the following:

• Highlight this Coalition on the Oregon Solutions website and in other promotional materials.
• Take the lead in re-convening the project team within the first year anniversary of the signing of this Declaration.
• Co-conveners Ken Bailey agrees to lead the Oregon Solutions re-convening meeting in about one year.
• Co-conveners Mark Thomas agrees to lead the Oregon Solutions re-convening meeting in about one year.

Ken Bailey  
Co-conveners  
Date 11/24/16

Mark Thomas  
Co-conveners  
Date 11/29/2016
Statement of Commitment
This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

**Columbia Gorge Health Council**
The Columbia Gorge Health Council recognizes having a food secure region is vital to the health of our community. The 2014 Columbia Gorge Health Improvement Plan recognizes food as one of the top social determinants of health needs in our community. The Columbia Gorge Health Council particularly through the Bridges to Health Pathways Program HUB, will commit to forwarding the work of the Food Coalition as outlined below.

Columbia Gorge Health Council commits to the following:

- Participate in the Coalition according to the elements of Collective Impact
- Consider participation of Columbia Gorge Health Council staff or committee members in Coalition workgroups as appropriate
- Participate in activities developed by the coalition according to the elements of Collective Impact
- Write letters of support for grant opportunities for Coalition partners when appropriate
- Promote community member engagement in the Blue Zone activities
- Facilitate interaction of coalition members with Community Advisory Council and Clinical Advisory Panel to provide input, receive endorsement and disseminate activities identified by the coalition as appropriate
- Promote education classes by other Coalition partners
- Refer to Veggie Rx or other available programs
- Promote the 5-2-1-0 message
- Share aggregated data of screening questions with appropriate Coalition members

Karen Joplin, Hood River County Commissioner
Board Chair

Date 12/5/2016
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Community Enrichment for Klickitat County
Food Security from local production to local processing, local storage, and sustainable distribution is important to the well being of all our communities. Healthy affordable foods enrich the lives of individuals and families. We support all aspects of food security for our region.

Community Enrichment for Klickitat/Skamania County commits to the following:
• Participate in the Coalition by assigning at least one board member to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Maintain current information in the 211 directory
• Direct clients to the 211 directory
• Ask USDA food security screening questions at our point of service
• Through our farmers markets, we support and promote programs that effectively promote healthy nutrition and support learning about healthy food.
• Share aggregated data of screening questions with appropriate Coalition members
• Support grant opportunities for Coalition partners
• With any projects that involve significant food procurement, actively look for opportunities for local sourcing
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

Linda Williams
Board Chair

9-29-16
Date
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Fish Food Bank
It is essential that Fish Food Bank be part of a Coalition that aims to improve the quality of our Food Pantry food selections and provide education to our clients through partnerships. We wish to continue to strengthen our own capabilities of our community garden, as well as support partners with Seeds to Supper Master Gardener Program.

Fish Food Bank commits to the following:

• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Maintain current information in the 211 directory.
• Promote education classes by other Coalition partners
• Refer to Veggie Rx or other available programs.
• Support grant opportunities for Coalition partners
• Present a list of food needed for procurement to evaluate the possibility of local sourcing
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)

Marianne Durkan
President

Date 11/29/2016
Statement of Commitment
This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Fresh Start Culinary Arts Program
Fresh Start is an intensive 12-week program geared for unemployed and underemployed Gorge youth and adults that sets them on the path to a family-wage job in commercial food endeavors, such as restaurants, hospitals and schools. We also seek for ways to reduce food insecurity in the Gorge. The program is supported by Riverside Community Church, a diverse and vibrant community of people who put their faith into action by seeking social and environmental justice and serving those in our community who are vulnerable and marginalized.

Fresh Start Culinary Arts Program commits to the following:
- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions of our incoming students
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Present a list of food needed for procurement to evaluate the possibility of local sourcing
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Commit to growing food in our kitchen garden for catering, warming shelter and prepared meals for hungry people.

Vicky Stifler
Board of Directors

Date 11/29/16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Gorge Grown Food Network

Our mission is to build a resilient and inclusive regional food system that improves the health and well-being of our community. We believe that an issue as complex as food insecurity is best addressed through a multipronged and collaborative approach. We aim to ensure that everyone who lives here has access to fresh, healthy, local food, and that farmers have the skills, support, and infrastructure they need to succeed.

Gorge Grown Food Network commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition and Committee meetings
- Advance the mission, vision and guiding principles we identify as a Coalition
- Support staff to study other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Support grant opportunities for Coalition partners to advance food security
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge specific to food security and policy
- Commit to continue to support local farmers by securing funding for training, promoting local/healthy food and addressing farmers’ needs
- Work with partners to identify opportunities for local food aggregation and distribution
- Promote existing resources like cooking classes, community gardens, food pantries, farmers markets
- Strive to practice more inclusivity and promote diversity internally and through our programming including low-income/food insecure, minority and rural residents
- Allocate staff time to forming deeper partnerships with larger orchards and farms, especially wheat growers and other key stakeholders like grocers and distributors
- Oversee Food Security Coalition Program Manager through mid-August 2017, possible longer (need/funding pending)
- Provide day-to-day support and facilitation for the Coalition through the Program Manager, including coordination, stakeholder management, communications, evaluation and inventory.
- Participate in food systems mapping/inventory ongoing assessment
- Coordinate the Columbia Gorge Gleaning Project which connects farmers and volunteers to rescue produce that may otherwise go to waste from farms
- Willing to serve on the steering committee and/or work groups
- Seek funding and partnership to continue to advance the Veggie Rx Program
- Support School Garden Network
- Serve as the Food Security Coalition’s backbone organization under the Collective Impact Framework.

[Signature]

Date 11/29/16

Sarah Sullivan
Executive Director
Statement of Cooperation

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Gorge Rural Farmers Market Network
The Gorge Rural Farmers Market Network is comprised of the Goldendale Farmers Market, Hood River Farmers Market, Mercado del Valle, Mosier Farmers Market, Stevenson Farmers Market, The Dalles Farmers Market, and White Salmon Farmers Market

The Gorge Rural Farmers Market Network commits to the following:
- Participate in the Coalition by assigning staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Maintain current information in the 211 directory
- Refer to and promote food access programs, including but not limited to Veggie Rx, SNAP Match, Power of Produce (POP)
- Support grant opportunities for Coalition partners
- Promote the message 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks) and other similar messages around healthy lifestyles
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Donate local produce from vendors to food banks as available

[Signature]
Hanna Ladwig  
Network Coordinator

Date 11/29/2016
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Hood River County Health Department
Over 60% of the clients served by the health department are Medicaid participants and many report hunger/food insecurity.
HRCHD is dedicated to advancing the health of all county residents and adequate high quality food is key to overall health.
HRCHD serves many pregnant women and young children; good nutrition is vital to a lifetime of quality health.

Hood River County Health Department commits to the following:

• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Maintain current information in the 211 directory
• Direct clients to the 211 directory
• Ask USDA food security screening questions at our point of service
• Refer to Veggie Rx or other available programs
• Share aggregated data of screening questions with appropriate Coalition members
• Support grant opportunities for Coalition partners
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

[Signature]

Ellen Larsen
Director

Date 11/29/2016
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Klickitat County Health Department
Increasing access and reducing barriers to nutrient dense food in Klickitat County is integral to the health of residents in Klickitat County.

Klickitat County Health Department commits to the following:
• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Maintain current information in the 211 directory
• Direct clients to the 211 directory
• Ask USDA food security screening questions at our point of service
• Refer to Veggie Rx or other available programs
• Share aggregated data of screening questions with appropriate Coalition members
• Support grant opportunities for Coalition partners
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

Kevin Barry, Director
Klickitat County Health Department

Date 6-16-16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Mid-Columbia Medical Center
This project will help meet the basic needs of the patients/clients that MCMC serve by addressing the food security issue. If patients/clients have access to necessary, healthy nutrition, it eliminates a barrier and allows providers to focus on health issues and provide high-quality medical care.

Mid-Columbia Medical Center commits to the following:
• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Maintain current information in the 211 directory
• Direct clients to the 211 directory
• Ask USDA food security screening questions at our point of service
• Refer to Veggie Rx, food banks, meals sites and other available programs
• Share aggregated data of screening questions with appropriate Coalition members
• Support grant opportunities for Coalition partners
• Continue to purchase locally grown food for use in our facility when possible
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

Dianne Storby
Interim President/CEO

Date 12/9/16
STATEMENT OF COMMITMENT
This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

North Central Public Health District
Healthy eating and active living are important aspects of the health of a community. At NCPHD we support our community to have the opportunity to make the healthy choice the easy choice. Those clients we serve directly are often economically disadvantaged and having difficulty obtaining healthy food. Through other efforts, including the WIC program and Fit in Wasco, NCPHD supports efforts to support our community members to obtain optimal nutrition.

North Central Public Health District commits to the following:
- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities.
- Advance the mission, vision and guiding principles we identify as a Coalition.
- Participate in the Coalition according to the elements of Collective Impact.
- Support staff to study/visit other food systems and initiatives that show promise for our region.
- Maintain current information in the 211 directory.
- Direct clients to the 211 directory.
- Ask USDA food security screening questions at our point of service.
- Refer to Veggie Rx or other available programs.
- Share aggregated data of screening questions with appropriate Coalition members when data systems support this activity.
- Support grant opportunities related to food security for Coalition partners.
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks).
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge.

Date: November 15, 2016

Teri Thalhofer, RN, BSN
Director
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

North Wasco County School District 21
North Wasco County School District serves over 3,000 students. Currently the poverty rate for our students is so high that the District qualifies to provide all of our K-8 students with free breakfast and lunch. Food insecurity is a reality for many of our families and a barrier which interferes with the ability of students to focus on learning.

North Wasco County School District 21 commits to the following:

• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Direct families to the 211 directory
• Refer families to Veggie Rx or other available programs
• Support grant opportunities for Coalition partners
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

Candy Armstrong
Superintendent

Date 12/5/16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

One Community Health
With the mission of advancing health and social justice for all members of our community, OCH recognizes the importance of combatting hunger in our region. We believe that access to nutritious and affordable food is vital to one’s health, and we are committed to helping reduce food insecurity in our region. OCH supports the collective impact model of the Food Coalition to combat this issue through collaboration and community partnerships.

One Community Heath commits to the following:
• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Maintain current information in the 211 directory
• Direct patients to the 211 directory
• Ask USDA food security screening questions at our point of service
• Refer to Veggie Rx or other available programs
• Share aggregated data of screening questions with appropriate Coalition members
• Support grant opportunities for Coalition partners through letters of support
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
• Prioritize supporting space for community gardens in new OCH health centers
• Consider alternative ways of reaching community to offer nutrition and food access education — e.g. Radio Tierra, OCH Newsletters and website, directed marketing to patients, etc.
• Continue to partner with OSU to support community meals and cooking classes.
• Implement the Bridges to Health Pathway for food insecure patients, referring patients to available community resources.

[Signature]
Dave Edwards
Chief Executive Officer

Date 12-6-16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Oregon Department of Human Services, Child Welfare & Self-Sufficiency Programs
The families we serve are predominantly lower income and/or living in poverty. Competing basic needs often lead to a family not having enough nutritious food to feed the family. The stress of worrying about how to meet the family needs using limited resources to purchase non-nutritious food. The lack of resources and stress of trying to make ends meet often contributes to the trauma a family faces which then has long term effects on the physical and mental health of family members.

Oregon Department of Human Services commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the coalition according to the elements of Collective Impact
- Direct clients to the 211 directory.
- Refer to Veggie Rx or other available programs when appropriate to client needs or wishes.
- Support grant opportunities for coalition partners to develop a regional food bank and storage facility.
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge.
- Continue partnership with Oregon Food Bank / Harvest Share to disperse fresh produce.

Debra Gilmore
District 9 Manager

Date 11/29/16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Oregon Food Bank
Oregon Food Bank believes no one should be hungry. Over 8,000 residents in the Gorge are eligible for food assistance, we want to ensure that they have access to fresh, nutritious food. We also want to see people become self-sufficient, grow and be inspired. It’s about lifting barriers and increasing options; it’s helping people see that there is hope.

Oregon Food Bank commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support the community in the development of a new Regional Food Bank to serve Hood River, Sherman & Wasco counties
- Provide food, technical assistance & resources to the current Network of Partners Agencies
- Reach additional people who are food insecure, especially in underserved geographic areas (e.g. south Wasco County or Sherman County) and cultural/ethnic groups (e.g. migrant farmworkers)
- Continue to work with farms, orchards, food producers and processors in the region to collect and distribute donations
- Increase community member understanding and knowledge of food banking, the various players and their roles and needs (e.g. Feeding America, Oregon Food Bank, Partner Agencies such as FISH Food Bank, St. Vincent de Paul, Pioneer Potlatch)
- Coordinate FEAST events throughout the region to develop a better understanding of community food systems, food insecurity and the community’s vision for the future & potential solutions
- Act as the lead partner for Share Our Strength’s Cooking Matters® and program administrator for Seed to Supper™, operated in partnership with OSU Extension Services
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Share knowledge base and experience of grassroots Community Food Assessment and community organizing methods
- Share grocery store survey tools and support their implementation
- Maintain current information in the 211 directory for Partner Agencies in the region
- Refer to Veggie Rx or other available programs
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

Suantah Morgan  
Chief Executive Officer

Date 10/25/14
Statement of Commitment
This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Oregon State University Extension Service
Oregon State University Extension Services is committee to unraveling Oregon’s wicked problems by creating positive change in our communities. As outlined by our 2016-2021 Strategic Plan, the OUS Extension Service is committed to solving Oregon’s challenges, including poverty, inequality, food insecurity, adult and child obesity, and rural economic development. Our skilled local staff take this mission seriously and we are working together as well as with local and regional partners to address these challenges. OSU’s rich history as Oregon’s Land Grant Institution makes us uniquely positioned to equitably serve a broad diversity of learners, communities, and stakeholders. While we acknowledge that no single institution will solve the issue of food insecurity – our past, existing, and future work will continue to play an instrumental role in mediating hunger in the region.

Oregon State University Extension Service commits to the following:
- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Provide ongoing cooking skills, food preservation, household budgeting, gardening, nutrition education and outreach through class series, events, and programs.
- Provide technical assistance to small farms to help them be successful
- Support regional production planning and Providence Farmer Incubator Program
- Sponsor and coordinate Community Garden Network through Master Gardener Program along with Oregon Food Bank
- Continue to work with partners to advance Coalition objectives

Lauren M. Kraemer
Assistant Professor
Extension Family and Community Health
Manager, SNAP-Ed Programs for the Mid-Columbia region

Date 11/29/2016
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Providence has long been committed to understanding and addressing the most basic conditions necessary for human flourishing, known in our Catholic tradition as the “Common Good”. Access to nutritious food is such a condition, and we therefore remain committed to continued partnership, coordination and investment in the local food system, especially for the benefit of the most vulnerable members of our community. Good food is not merely a biological necessity; the act of breaking bread together unites us within families, cultures and traditions. May the work of this coalition yield be nourishment in all these ways in the Columbia Gorge.

**Providence Health and Services** commits to the following:

- **Participate in the Coalition by assigning and supporting staff to regularly participate in Coalition meetings and activities, including appropriate workgroups**
- **Advance the mission, vision and guiding principles we identify as a Coalition**
- **Participate in the Coalition according to the elements of Collective Impact**
- **Monitor coalition measures of success and share them with Providence leadership**
- **Support staff to participate in one or more site visits to study food systems that may be applicable or inspiring to our region.**
- **Direct appropriate clients/patients to the 211 directory as a resource for food and other needs.**
- **Employ two Community Health Workers, staffed within our medical homes to screen high needs patients for hunger and other basic needs, and to provide appropriate referrals and navigation to available resources using the Bridges to Health program.**
- **Share aggregated data of screening questions pertinent to hunger with appropriate Coalition members**
- **Refer to Veggie Rx or other available programs to address hunger**
- **Support grant opportunities for Coalition partners, through letters of support and/or through funding the activities of the Collective Impact Health Specialist, when proposals are aligned with the Community Health Improvement Plan.**
- **Fund a portion of the costs of Jesuit Volunteers to be placed with Gorge Grown Food Network and Oregon State University Extension Service, pending approval by Jesuit Volunteer Corps of the Northwest for the 2016-2017 and 2017-2018 placement years.**
- **Evaluate possibilities of increased procurement of local food for Providence Hood River Memorial Hospital.**
- **Promote the 5-2-1-0 message in our family medicine clinic for pediatric patients: (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)**
- **Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge, especially with regards to improving access to nutritious food.**
- **As we develop an incubator farm in Parkdale, we will seek to align the activities and outputs with needs identified by the coalition.**
- **Provide up to $1,000, pending matches from other coalition partner agencies, to support the efforts of the Food Security Advisory Council/Engagement Workgroup, to be used to reduce barriers to participation by low income community members with lived experiences of food insecurity.**
- **Provide requested input for the development of a regional food bank**
- **Provide $35,000 to Gorge Grown Food Network to augment the WIC benefit with Veggie Rx vouchers in Hood River county before the end of 2016**
- **Provide $35,000 to One Community Health to expand the Pasos a Salud courses, and to adapt the curriculum, which supports access to healthy foods, for families, before the end of 2016.**

__________________________  
Jeanie Vieira, RN, CEO  
Providence Hood River Memorial Hospital  
Columbia Gorge Service Area  

Date 11/29/16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

**Skyline Hospital**

Participation in the Gorge Food Security Coalition directly supports the hospital’s mission of promoting an exceptional level of health and well-being in our community.

Skyline Hospital commits to the following:
- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Present a list of food needed for procurement to evaluate the possibility of local sourcing
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Support Community Education and Outreach such as classes in nutrition, cooking, gardening etc.
- Support Community Resource Coordination/Development
- Support “Nutrition Corps”

[Signature]
Robb Kimmis  
Chief Executive Officer  

Date 12/5/16
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Spirit of Grace Church Volunteer Garden

Spirit of Grace Church Volunteer Garden commits to the following:

• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Maintain current information in the 211 directory
• Refer to Veggie Rx or other available programs
• Support grant opportunities for Coalition partners
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Continue to grow food for FISH food bank clients

Debby Chenowith  
Board of Directors

11/29/2016
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

The Next Door
This project is important to our organization because our mission is to strengthen children and families and improve communities. We are Community Health Workers using outreach and Popular Education to tackle the Social Determinants of Health in our community, which include having access to food and economic security.

We would like to:
Provide access to healthy food (including pesticide free veggies) for all community members,
Create a low-income CSA, Build an ‘edible park’, In home support for nutrition and gardening education

The Next Door commits to the following:
• Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
• Advance the mission, vision and guiding principles we identify as a Coalition
• Participate in the Coalition according to the elements of Collective Impact
• Support staff to study/visit other food systems and initiatives that show promise for our region
• Maintain current information in the 211 directory
• Direct clients to the 211 directory
• Ask USDA food security screening questions at our point of service, when possible
• Refer to Veggie Rx or other available programs
• Share aggregated data of screening questions with appropriate Coalition members
• Support grant opportunities for Coalition partners
• Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
• Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
• Present a list of food needed for Klahre House School procurement to evaluate the possibility of local sourcing
• Commit to asking Raices Cooperative Farm members to grow XYZ crops to be aligned with local needs
• Assist with promoting nutrition, food preservation and gardening classes
• Facilitate farm and garden classes in Spanish

Date 12-5-16

Janet L. Hamada, MSW
Executive Director
Statement of Commitment

This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

Washington Gorge Action Programs
We feel that by assisting and participating as a large group, we can accomplish more.

Washington Gorge Action Programs commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region.
- Maintain current information in the 211 directory.
- Ask USDA food security screening questions at our point of service.
- Refer to Veggie Rx, PoP or other available programs
- Share aggregated data of screening questions with appropriate Coalition members.
- Support grant opportunities for coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Support Blue Zones activities in the Gorge
- Teach and distribute plant starts and fresh produce to our clients in both counties — Klickitat and Skamania.
- Sharing excess food

[Signature]
Leslie Naramore
Associate Director

Date 11/29/16